

Appendix J Public transport financial incentive mechanisms

Overview	<p>The financial incentive mechanism (FIM) is the formula that specifies the parties' share of the change in fare revenue. It ensures that the purchaser and supplier have a mutual financial interest in the positive performance of a public transport service unit, to incentivise them to collaborate to improve performance by growing patronage with less reliance on public subsidy.</p> <p>All partnering contracts are required to include a FIM, with the exception of partnering contracts for commercial units, which can include a FIM by mutual agreement.</p> <p>The FIM must comply with the requirements and principles outlined below, to be approved by the Transport Agency as a component of the procurement strategy.</p>
Requirements	<p>FIMs must comply with the following requirements:</p> <ul style="list-style-type: none"> • apply to all subsidised partnering contracts; may apply to non-subsidised (commercial) partnering contracts by agreement • be separate from cost indexation and KPI processes and payments.
Principles	<p>FIMs must be consistent with the following principles:</p> <ul style="list-style-type: none"> • incentivise both parties to collaborate to grow patronage and revenue • take account of unit and regional market characteristics • be simple to apply and administer • contribute to value for money.
Options	<p>Each FIM will share changes in farebox revenue (and service cost if incorporated into the FIM formula) compared to a baseline, using one of two broad approaches:</p> <ul style="list-style-type: none"> • patronage-based sharing, which links the incentive directly to patronage change through a 'per passenger' payment • revenue-based sharing, which allocates a share of revenue change, and cost change if desired, on a proportional basis.
Further assistance	<p>Contact the Transport Agency for further guidance on the development and application of the FIM.</p>