NZ Upgrade Programme

Monthly Report for February 2023

ISSUED ON 23 March 2022

WAKA KOTAHI
NZ TRANSPORT AGENCY

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New Zealand Upgrade Programme

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Executive Summary

Project Health RAG	Phase	Overall Health	Time	$
Papakura to Drury	Imp			
South Auckland Package	DBC	Better		Better
South Auckland - Waihoehoe Road (Drury) Upgrade	Pre-Imp	Better		
South Auckland - SH22 (Drury) Corridor Upgrade	Pre-Imp	Better		Better
O Mahurangi/Penlink	Imp			
SH1/29 Intersection Improvements	Pre-Imp			
Takitimu North Link Stage 1	Imp		Worse	
Takitimu North Link Stage 2	Pre-Imp			
Ōtaki to North of Levin (Ō2NL)	Pre-Imp			
SH58 Safety Improvements – Stage Two	Imp			
SH2 Melling Efficiency & Safety Improvements	Pre-Imp			
Canterbury Package				
• Brougham St Corridor Improvements	Pre-Imp			
• Rolleston Access Improvements	BC			
• SH75 Halswell Road Improvements	Pre-Imp			
• SH73 Weedons-Ross Road Intersection	Imp			
• Walnut Avenue Intersection Improvements	Imp			
• SH1 Tinwald Corridor Improvements	Pre-Imp			
Queenstown Package	Pre-Imp		Worse	
Northland Package	Rescope			

Communication & Engagement Highlights

Takitimu North Link Stage 1 –Contractor on the project offered assistance to clear drains, trees and other debris, after Cyclone Gabrielle. Resulted in several compliments -demonstrating the 'good neighbour' mindset. A Sunlive reporter approached and published a story.

Queenstown Package – Notice of requirements were announced through a joint press release statement with QLDC. Planning for full road closure of SH6/6A is underway.

Sponsor Commentary

February sees the programme remaining as RED s 9(2)(g)(i) s 9(2)(f)(iv)

Items of note this month at a project level are:

- Following the exceptional weather from Cyclone Gabrielle (and the January floods) the three bigger projects in construction reported that their sites held up well.
- Melling shortlisting their preferred proponents in advance of the March selection workshops.
- s 9(2)(g)(i)
- s 9(2)(g)(i)

At a programme level the health check and readiness review undertaken by Ken Kanofski Advisory continued throughout the month with a draft report expected in March.

The latest quarterly update to escalation rates has been provided to Waka Kotahi from Infometrics (February 2023 update). Forecast rates continue to show volatility with more of a pessimistic outlook. It is also worth noting that forecast rates do not incorporate any potential effects from the recent disruption caused by Cyclone Gabrielle, although Infometrics' early view is that the higher level of infrastructure investment required as a response is likely to increase inflationary pressure on the construction industry.

Updated forecasts and analysis will be provided in addition to upcoming cost pressure reporting

Key Upcoming Project Decisions

s 9(2)(f)(iv)

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Programme Financials

Project ($m)	Project Total Spent	% Spent to P50	Budget appropriated (to P50)	Joint Ministers Tagged Contingency	P95 Contingency Appropriated	Funding Allocation	P50 Latest Est. Oct 22	P95 Latest Est. Oct 22	Budget Health RAG Status
O Mahurangi/Penlink	117.1	s 9(2)(j)				830	s 9(2)(j)		
Ōtaki to North of Levin (Ō2NL)	126.9					1,500			
Higher risk	**243.9**					**2,330**			
Papakura to Drury	178.9					655			
Takitimu North Link Stage 1	182.2					655			
SH2 Melling Safety Improvements	32.8					420			
SH58 Safety Imp Stage Two	30.8					105			
SH1/29 Intersection Improvements	4.9					40			
Canterbury Package	36.6					300			
Queenstown Package	19.9					115			
Takitimu North Link Stage 2	23.5					57			
Lower risk	**509.7**					**2,347**			
Northland Package	13.0					192			
South Auckland Package	87.3					874			
Northern Pathway Alt Investment	51.8					782.5			
Rescoped	**152.0**					**1,848.5**			
Grand Total	**905.6**					**6,525.5**			

Month Financial Result

- For the month of February, we report an actual spend **of $31.3m.** This is $11.7m lower than forecasted ($43m) predominantly due to the Cyclone impact on projects in construction. This adverse impact was most noticeably felt in Takitimu North Link 1 ($8m underspend) due to the delay in earthwork resulted from excessive rainfall. We expect projects to track closer to March forecast.

Estimates at Completion (EAC)

- EAC values are as of October 2022 and reflect the latest estimates provided to Ministers in briefings late last year.
- The latest quarterly update to escalation rates has been provided by Infometrics, which project teams will incorporate into their cashflow forecasts and we will report this analysis back to Governance Group. Impacts to EAC values will be analysed and presented within the programme's cost model.
- s 9(2)(f)(iv)

Funding

s 9(2)(f)(iv)

Summary of the current status is as per last month apart from s 9(2)(f)(iv)

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Schedule and Milestone Report

Project	Updated Baseline Construction Start	Latest Construction Start	Updated Baseline Construction Finish	Latest Construction Finish
Papakura to Drury	Underway	Underway	Late 2027	Late 2027
O Mahurangi	Late 2022	Underway	Late 2026	Late 2026
SH 1/29	Mid 2023	Mid 2023	Late 2024	Mid 2025
Takitimu North Link - Stage 1	Underway	Underway	Mid 2027	Mid 2027
Ōtaki to North of Levin	2025	2025	2029	2029
SH58 – Stage 2	Underway	Underway	Mid 2026	Mid 2026
Melling	Late 2023	Late 2023	Late 2027	Late 2027
Brougham St	Late 2024	Late 2024	Late 2026	Late 2026
Rolleston	Early 2025	Early 2025	Late 2027	Late 2027
Weedons-Ross	Mid 2023	Underway	Early 2024	Mid 2023
Tinwald	Mid 2023	Mid 2023	Mid 2024	Mid 2024
Halswell	Mid 2024	Mid 2024	Late 2026	Late 2026
Walnut	Underway	Underway	Late 2022	Complete
Queenstown	Mid 2023	Mid 2023	Mid 2026	Mid 2026

2 Major Milestone Completed

42% Major Milestones Complete

2 Advanced Construction End

1 Advanced Construction Start

1 Delayed Construction End

0 Delayed Construction Start

Key

- 2022 Updated Baseline Advised to Ministers
- Baseline NOR Lodgement
- Variation to Baseline (Advancement – green) (Delay – red)

Programme Commentary

- Briefings provided to Joint Ministers in late 2022 advised updated construction dates for the majority of projects. Most of these were delayed and notified under our Delegation Letter commitments.
- We continue to see that milestones slippage with 47 (10%) of future Level 1 major milestones showing delays impacting 9 projects. A smaller number of milestones have advanced.
- Consenting risks are being closely monitored as most projects still need designations, consents or other statutory approvals. Property risks remain high on specific projects as mitigations and response to objections are being progressed.
- Outcomes of ministerial decisions on South Auckland, Northland Package and Ōtaki to North of Levin may result in some changes to schedule. Currently Ō2NL have been approved funding for Pre-Implementation and work is proceeding. Northland Package is effectively on hold until this decision is received.
- A deep dive on QRA risk themes is currently being undertaken by the programme team. Early insights show that incorrect schedules is one of the top three biggest risks to the programme. I.e. a project may take more time to construct than currently assumed.

Project Schedule and Critical Path

Schedule risks are being seen in the following projects:

s 9(2)(g)(i)

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Project Readiness Status

Projects	Construction start date as per 2022 Briefings	Next major milestone	State of Readiness		
			Stable Scope	Property purchase	Consenting
Takitimu North Link Stage 1 (Imp)	Underway	s 9(2)(f)(iv)			
SH73 Weedons-Ross Road (Imp)	Underway				
O Mahurangi/Penlink (Imp)	Underway				
SH1-29 Intersection Improvements (Pre Imp)	Mid 2023				
SH58 Safety Imps – Stage 2 (Imp)	Mid 2023 (Stage 2B)				
Queenstown Package (Pre Imp)	Mid 2023				
SH1 Tinwald Corridor Improvements (Pre Imp)	Mid 2023				
SH1 Papakura to Drury (Imp)	Stage 1B1 – Mid 2023				
SH2 Melling Efficiency & Safety (Pre Imp)	Late 2023			Trending AMBER	
SH75 Halswell Rd Imps (Pre Imp)	Mid 2024				
Brougham St Corridor Improvements (Pre Imp)	Late 2024				
Rolleston Access Improvements (BC)	Early 2025				
Ōtaki to North of Levin (Pre Imp)	2025				
Takitimu North Link Stage 2 (Pre Imp)	N/A				
Waihoehoe Road (Drury) Upgrade (Pre Imp)	TBC				
SH22 (Drury) Corridor Upgrade (Pre Imp)	TBC				

Readiness ratings are assigned by the programme Subject Matter Experts and reflects the programme's view of status. RED or AMBER may not necessarily mean that management intervention is required. Over time all projects would trend to GREEN as they enter or near construction with all property, scope and consenting issues resolved.

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Scope

RED status reflects scope definition still to be completed/confirmed.

- **Ō2NL and Queenstown are showing RED** s 9(2)(g)(i) Ō2NL is currently waiting for Joint Ministers decision on how to proceed, (expected by mid 2023). s 9(2)(f)(iv)
- **SH2 Melling –** Decisions made by Joint Ministers in October has seen the status move to AMBER. As the project progresses through the Interim Project Alliance Agreement (IPAA) phase and can confirm that the agreed scope can be delivered within funding allocation, the RAG status will shift to green

Property

GREEN to RED status reflects scaled risk based on timeframe to construction start.

- **Takitimu North Link Stage 1** – RED s 9(2)(g)(i)
- **SH58 Safety Improvements** - RED s 9(2)(g)(i)
- **SH2 Melling** – RED s 9(2)(g)(i)
- **Rolleston Access Improvements** – RED reflects the fact that design and land requirements are not yet confirmed.
- **Ō2NL** – RED reflects advice that Land Requirement Plans may not be available until mid 2023 s 9(2)(g)(i)

Consenting

RAG status relates to the state of readiness for construction. Projects rated AMBER still need designations, consents or other statutory approvals s 9(2)(g)(i)). In most cases the pre-lodgement work is underway or the application package has been lodged. Programme risks associated with additional 'minor' statutory approvals have increased in past months s 9(2)(g)(i)

Ongoing uncertainty in scope of some packages will result in later lodgement dates. Projects not yet lodged will be subject to further changes to the resource management framework (e.g. National Policy Statement for Indigenous Biodiversity). There are now four projects (possibly 5) which may be lodged after the new Natural and Built Environments Act comes into effect. This won't necessarily increase consenting risk (depending on final project scope), but will create uncertainty for the process. A review of the consenting strategies for some projects may be required.

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Upcoming Significant Decisions

Changes to upcoming significant decisions since last month:

s 9(2)(f)(iv)

During the next several months significant decisions will need to be made and the programme team is working closely with the projects, KiwiRail, Te Manatū Waka and Treasury to develop further advice to support Joint Ministers decisions on managing the cost pressures across the programme.

Contracts and Tenders above $40m are shown below. s 9(2)(f)(iv)

SH1/29 and Halswell Procurement strategies require further approval by Group General Manager under the revised Business Delegation rules. Contract awards for Melling (Riverlink) and Papakura to Drury 1B1 (closed tenders) require further approval from the board under the revised Business Delegation rules.

s 9(2)(f)(iv)

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Programme Risk Management

Key Programme Risks

There have been no changes to key programme risks since our last report. At a programme level we continue to manage 3 extreme risks: funding, escalation and resources.

Funding - Issue

s 9(2)(f)(iv) [redacted] Information at a project level on the impact and status of funding decisions are noted in slide 3 Programme Financials.

Escalation & Cost Pressure - Issue

The latest quarterly update to escalation rates has been provided to Waka Kotahi from Infometrics (February 2023 update). Forecast rates continue to show volatility with more of a pessimistic outlook. It is also worth noting that forecast rates do not incorporate any potential effects from Cyclone Gabrielle, although Infometrics' early view is that the higher level of infrastructure investment required as a response is likely to increase inflationary pressure on the construction industry.

s 9(2)(f)(iv), s 9(2)(g)(i) [redacted]

Subsequent cost modelling will provide updates to the programme's cost pressure environment (optimistic, expected and pessimistic cost scenarios). The programme team will work closely with projects to ensure that the latest escalation updates have been incorporated into their most recent EAC forecasts.

Resources Risk: Sector capacity

Whilst we remain confident that we have the global resource pool to deliver the programme as it stands, we are maintaining a watching brief on recent weather events and the Waka Kotahi emergency response and looking to see if there is any pivoting of resources from NZUP projects to the emergency works. At this stage we haven't seen any movement (on NZUP) but are aware of the potential pressure on other smaller NLTP projects.

Current Programme Risk Landscape*

Extreme Risk

- **Funding**: s 9(2)(g)(i) [redacted] – **being managed as an issue**
- **Escalation**: Escalating input cost, labour, material, property and delivery – **being managed as an issue**
- **Resources**: Inadequate internal & external programme resource

High Risk

- **Property:** Unsuccessful and costly property acquisition
- **Delivery Improvement:** Outcomes not achieved
- **External Capacity:** External partner and stakeholder capacity to support programme
- **Consents:** Project consents and other statutory approvals delayed (either lodgement or statutory process)
- **Local Authority:** Stakeholders' expectations are not met
- **Operation:** Inadequate project management practices and disciplines

Medium Risk

- **Score card:** 5% value of all tender contracts awarded to Māori SMEs requirement not achieved
- **Procurement:** Market Concentration
- **NZUP Initiatives:** Programme initiatives / improvements not promulgated and embedded across Waka Kotahi
- **Data Quality:** Inadequate programme data quality/ currency and consistency
- **Resources Management Legislation:** On-going changes to resource management legislation and policy
- **Governance:** Perceived disconnect between programme & project

* Key project specific risks can be found in the sponsor commentaries.

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NZ Upgrade Programme – Sponsor Commentary

Region	Project name	Overall Health Status (RAG)	Schedule Health Status (RAG)	Budget Health Status (RAG)	Sponsor Commentary
Northland	Northland Package (Rescope)	●	●	●	s 9(2)(f)(iv)
		Previous Month GREY	Previous Month GREY	Previous Month GREY	
Auckland	Papakura to Drury (Imp)	●	●	●	As per previous reports, the RAG status remains at **RED**. s 9(2)(g)(i) Stage 1A construction continues, noting that Cyclone Gabrielle resulted in some minor flooding of the site compound for the North Island Main Trunk bridges. s 9(2)(g)(i) Stage 1B1 design continues with most design packages at 85% with 100% due for those packages in late March/early April. The Stage 1B2 consent was lodged in late October 2022 and the EPA are appointing a panel in early March 2023. This is considerably slower than expected but as noted previously, shouldn't impact the programme at this stage.
		Previous Month **RED**	Previous Month **AMBER**	Previous Month **RED**	
	O Mahurangi/ Penlink (Imp)	●	●	●	The project remains well within the quality, cost and progress parameters as per plan and has a **GREEN** RAG status. 38 hectares of tree clearing and 10,000m3 of bulk earth was moved during February. The site environmental controls were tested during the extreme rainfall and cyclone events and stood up extremely well. Our mobile project hub was launched, co-branded with our iwi developed project logo. Detail design is now at 50% status. Project Geotech resources are being shared nationally to aid in the emergency response, staff fatigue and accurate resource management is being reviewed. The project risk management system was shared with other projects. The Waka Kotahi Project Alliance Board members are renewing focus on outcome enhancement, broader and beyond only cost and schedule opportunities.
		Previous Month **GREEN**	Previous Month **GREEN**	Previous Month **GREEN**	

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NZ Upgrade Programme – Sponsor Commentary

Region	Project name	Overall Health Status (RAG)	Schedule Health Status (RAG)	Budget Health Status (RAG)	Sponsor Commentary
Auckland (continued)	South Auckland Package (Detailed Business Case)				Overall RAG status has improved to **AMBER**, driven by agreement from South Auckland Package Project Steering Committee and NZUP on funding approach to address pre-implementation funding shortfalls. These mitigations include drawdown of funding from the $403m allocation to cover additional Detailed Business Case cost and to utilise SH22 property funding as interim guarantee to cover contracts for Stage 2B pre-implementation work for both SH22 and Waihoehoe Rd upgrades. s 9(2)(f)(iv) [redacted]
		Previous Month **RED**	Previous Month **AMBER**	Previous Month **RED**	
	Waihoehoe Road (Drury) Upgrade				**SH22 Drury Corridor Upgrade and Waihoehoe Road Upgrade** The overall RAG status is **AMBER**. s 9(2)(g)(i) [redacted] The project team met with Cr Andy Baker last month at his request. He outlined the concern he was receiving from local Drury residents over the proposed Waihoehoe Rd upgrade alignment. s 9(2)(f)(iv) [redacted] Oira Rd – Traffic modelling has been completed and a preferred option for a 2 lane roundabout has been confirmed. The cost of the intersection will be born by developers s 9(2)(b)(ii) [redacted] s 9(2)(f)(iv) [redacted] Paerata Roundabout – The tender process for Engineer to the Contract commences 13 March 2023. We are awaiting KiwiRail to sign the agreement between Waka Kotahi and KiwiRail for the delivery of the roundabout. s 9(2)(g)(i) [redacted] Stage 2B pre-implementation – a market sounding was completed early March for remaining pre-implementation services for both Waihoehoe Rd and SH22 Upgrades. Waihoehoe Rd tender goes to market via GETS in March with aim to sign contract in May 23.
		Previous Month **RED**	Previous Month **AMBER**	Previous Month **RED**	
	SH22 (Drury) Corridor Upgrade				
		Previous Month **RED**	Previous Month **AMBER**	Previous Month **RED**	

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NZ Upgrade Programme – Sponsor Commentary

Region	Project name	Overall Health Status (RAG)	Schedule Health Status (RAG)	Budget Health Status (RAG)	Sponsor Commentary
Waikato & Bay of Plenty	SH1/29 Intersection Improvements (Pre Imp)	●	●	●	The project has a **RED** status s 9(2)(g)(i) [redacted]
		Previous Month **RED**	Previous Month **RED**	Previous Month **RED**	
	Takitimu North Link Stage 1 (Imp)	●	●	●	Project remains **RED** RAG status s 9(2)(g)(i) [redacted] s 9(2)(f)(iv), s 9(2)(g)(i) [redacted]
		Previous Month **RED**	Previous Month **AMBER**	Previous Month **RED**	
	Takitimu North Link Stage 2 (Pre Imp)	●	●	●	Project remains **AMBER** RAG status. An emerging preferred alignment option was endorsed by PSC in December 2022 with formal feedback now being sought from project partners and stakeholders prior to consultation with landowners and then the public. Landowner engagement will occur in late March followed by public engagement in late April. s 9(2)(g)(i) [redacted] Target for lodgement of NOR and consents is late 2023. This has changed from mid 2023 given the additional time required to complete the alternatives assessment, design requirements for NPS freshwater management changes, and investigations (Geotech investigations likely to be further delayed as equipment is diverted to Coromandel). It is not expected that the changes to RMA legislation in mid 2023 present a significant risk to the lodgement given the transition period arrangements for legislation. The impact of additional work for alternatives assessment, design and investigations dues to NPS legislation has meant that funding will need to be moved from the property contingency funding to pre-implementation in order to complete this phase, but overall remains within project allocation Omokoroa to Te Puna Safety Improvements (SIP) has been funded for pre-implementation however the lack of design resource available has meant this has not progressed. Recent weather events have further strained this resource and it has been prioritised away from this project. Availability of resource and ability to progress will be reassessed in July 2023.
		Previous Month **AMBER**	Previous Month **GREEN**	Previous Month **AMBER**	

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NZ Upgrade Programme – Sponsor Commentary

Region	Project name	Overall Health Status (RAG)	Schedule Health Status (RAG)	Budget Health Status (RAG)	Sponsor Commentary
Manawatu / Whanganui	Ōtaki to North of Levin (Ō2NL) (Pre-Imp)	●	●	●	The project continues to report an overall status of **RED** s 9(2)(g)(i) [redacted] In the meantime we have been allocated $300m for the pre-implementation and property purchase phases and are currently tracking GREEN on the budget for these activities. s 9(2)(g)(i) [redacted] This month the team reached another important milestone in the consenting and designation process with submissions closing on the 28th Feb. Whilst the team need to do more detailed analysis the overall feeling is a positive one. s 9(2)(g)(i) [redacted] Good progress is currently being made on some key areas, namely procurement and property. The procurement of our PTA (Professional Technical Advisor) is nearing its conclusion with the naming of a preferred tenderer. With this contract finalised we will be able to commence the detailed work to design the physical works procurement model and produce the associated tender documentation. On the property front we now have 41% of the property s 9(2)(g)(i) [redacted] s 9(2)(f)(iv) [redacted]
		Previous Month **RED**	Previous Month **GREEN**	Previous Month **RED**	

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NZ Upgrade Programme – Sponsor Commentary

Region	Project name	Overall Health Status (RAG)	Schedule Health Status (RAG)	Budget Health Status (RAG)	Sponsor Commentary
Wellington	SH58 Safety Improvements – Stage Two (Imp)				The project status is **AMBER**. The SH58 Safety Improvements project has two components. Stage 2A (Mount Cecil Road to Harris Road) achieved practical completion on 11 July with the final surfacing being completed in December following the winter shutdown. Median barrier is complete. Land requirement plans have been completed for Stage 2B (Moonshine Road to Transmission Gully) and landowners have been approached for agreement. s 9(2)(g)(i) [redacted] Construction of the first section of SH58 Stage 2B (Harris Road to Moonshine Road) was awarded to Downer NZ at a contract price of $16.1m on 7 December 2022. This results in Stage 2B effectively commencing 8 months ahead of baseline (1 August 2023). All consents have been received, and construction is underway.
		Previous Month **AMBER**	Previous Month **GREEN**	Previous Month **AMBER**	
	SH2 Melling Efficiency & Safety Improvements (Pre Imp)				The project status is **AMBER**, s 9(2)(g)(i) [redacted] The pace of activity across all workstreams ramped up in February/March as we work towards naming a preferred Alliance partner on 31 March. As a sponsor, I had the opportunity to contribute to the Alliance selection workshops. I am impressed with the quality of people and the thinking in the consortiums contesting for the project. I greatly appreciate the Mahi of the entire programme team for the selection workshops. Alliance procurement selection workshops are very intense, and it was a fantastic team effort from everyone. s 9(2)(g)(i) [redacted] RiverLink Partnership Board is attending a half-day session in mid-March to discuss, update and inform the strategic and programme risks for our risk-register system. Reflecting on the transformative, innovative, and integrated nature of the project and the collective team effort over the past two years, the programme team has made an application for this year's NZ Planning Institute award. Our team is excited and confident that Melling/RiverLink will be well-regarded at the awards in mid-April.
		Previous Month **AMBER**	Previous Month **GREEN**	Previous Month **AMBER**	

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NZ Upgrade Programme – Sponsor Commentary

Region	Project name	Overall Health Status (RAG)	Schedule Health Status (RAG)	Budget Health Status (RAG)	Sponsor Commentary
Canterbury	Brougham St Corridor Improvements (Pre-Imp)	Amber Previous Month AMBER	Amber Previous Month AMBER	Green Previous Month GREEN	There are no major updates to report for the Canterbury package. Commentary remains largely as per the previous month and is noted below. • SH1 Rolleston Access Improvements – DBC has identified a preferred option. The DBC is being completed and is going through a internal phase readiness review (previously known as stage gate) in March 2023. s 9(2)(g)(i) [redacted] • SH76 Brougham Street Corridor Improvements – DBC. The pre-imp tender closes at the end of Feb 2023. Schedule status remains AMBER s 9(2)(g)(i) [redacted] • SH75 Halswell Road Improvements – DBC has been approved and is in the pre-implementation phase. s 9(2)(g)(i) [redacted] • SH73 Weedons-Ross Road, SH73 West Melton Improvements - Good progress has been made, and we are ahead of schedule. • SH1 Tinwald – We are aiming to start construction in mid/late 2023. • SH1 Walnut Ave – Construction was completed in November 2022. s 9(2)(g)(i) [redacted]
	Rolleston Access Improvements (BC)	Red Previous Month RED	Red Previous Month RED	Amber Previous Month AMBER	
	SH75 Halswell Road Improvements (Pre-Imp)	Amber Previous Month AMBER	Green Previous Month GREEN	Amber Previous Month AMBER	
	SH73 Weedons-Ross Road Intersection (Imp)	Green Previous Month GREEN	Green Previous Month GREEN	Green Previous Month GREEN	
	Walnut Avenue Intersection Improvements (Imp)	Amber Previous Month AMBER	Green Previous Month GREEN	Amber Previous Month AMBER	
	SH1 Tinwald Corridor Improvements (Pre Imp)	Green Previous Month GREEN	Green Previous Month GREEN	Green Previous Month GREEN	
Queenstown	Queenstown Package (Pre Imp)	Red Previous Month RED	Red Previous Month RED	Red Previous Month RED	s 9(2)(g)(i) [redacted]

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Communications & Engagement

Overview/Highlights

Community engagement events and forums were a top priority across the programme this month. Multiple projects hosting forums where the Project Manager would explain about the project and was available to answer questions. Several projects received heightened media queries and WPQs with concerns the projects had been put on hold due to a NZ Herald article from the select committee annual review. Some communities are also concerned how Cyclone Gabrielle recovery may impact the completion of their regions project.

Issues/Risks

SH58 Safety Improvements Stage 2: There are plans to implement a full weekend closure of SH58 in late April to complete a substantial amount of road rebuild work. This will cause disruption and has high reputational risk, despite also having significant project benefits.

s 9(2)(g)(i)

Communications & Engagement Activity

South Auckland Package – Project Director, Waka Kotahi and Auckland Transport met with Franklin Ward Councillor to discuss Waihoehoe project.

Takitimu North Link Stage 1 – Contractor on the project offered assistance to clear drains, trees and other debris, after Cyclone Gabrielle. Resulted in several compliments -demonstrating the 'good neighbour' mindset. A Sunlive reporter approached and published a story, Sunlive news article.

SH58 Safety Improvements Stage 2 – Construction of the early section (Harris Road to East of Moonshine Road) has now begun.

Queenstown Package – Notice of requirements were announced through a joint press release statement with QLDC. Planning for full road closure of SH6/6A is underway

Ōtaki to North of Levin – Community drop-in sessions held consistently throughout February. Project manager also spoke to several community groups.

SH73 Weedons-Ross Rd – 'Works Notice' about work on the cul-de-sac- physically delivered, sent to stakeholder and subscriber databases, and published on project website. 'Works Notice' about final resurfacing work physically delivered.

SH75 Halswell Rd improvements: 'Works Notice' issued about pothole testing (including some nightwork). Waiting for updated information has delayed planned communications. Briefing given to freight and heavy haulage representatives about NZUP and SIP projects in Canterbury (including this project).

Stakeholder Engagement

What stakeholders are saying (themes)

s 9(2)(g)(i)

Upcoming Activities

Takitimu North Link Stage 1: Video on Wairoa River construction/staging bridge complete and ready to be shared on social media.

South Auckland Package: Meeting with Drury Community Committee 7 March to answer questions on Waihoehoe Rd project.

SH73 Weedon-Ross Road: Start working on a completion event for early April.

SH1 Papakura to Drury: 1, 14 and 28 March - Local Board/community committee quarterly project updates, plus 11 March - community information day.

O Mahurangi/Penlink: Site visits and engagement with local council planned for this month.

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Iwi Engagement & Treaty Partnership

Ngā Pūrongo | Key Themes

Genuine Partnership
Across several projects we are working closely with Mana Whenua and iwi, including monthly Mana Whenua steering groups, iwi integration meetings, and huis to discuss how we can continue to work closely together.

Cultural Capability Building
Projects teams are working closely with local iwi discussing cultural significance within the project areas. Project teams are working to continue to be guided by Mana Whenua principles and are actively working towards an increased understanding of how to work with Iwi in an alliance context.

Risks
s 9(2)(g)(i)

Ngā Hīnonga | Projects

Takitimu North Link Stage 1 – Artwork designs of cultural significance are one step closer to implementation with approval of designs completed and artist engagement due to start shortly. s 9(2)(g)(i)

O Mahurangi – Continue to work closely with our iwi partners, are planning to undertake a baseline survey to understand how the Alliance can improve its relationship with iwi.

South Auckland Package- Published new Mana Whenua Treaty Partnership content on project web pages and increased visibility.

Rolleston transport improvements – Relationship with rūnanga continues to grow via hui and other NZUP engagements.

Ōtaki to North Levin– 'One client' approach being take with our project partners hapū of Ngāti Raukawa and Muaūpoko Tribal Authority. Kaimahi from our partners are active within the day-to-day project activities, at events and have representation on the PSC.

Brougham St corridor: s 9(2)(a) the Culturual Advisor Group (CAG) rep supports the Bridge Feedback Group (BFG) and has provided his feedback to the group. He has also outlined how he sees art being incorporated into the project. We need to look into the best way to engage a Māori artist to collaborate on this project.

Queenstown Package - Next meeting of the Mana Whenua liaison group will be held in March. This session will be based on a Wananga approach; to determine how the Alliance can be effective from an iwi/hapū outcomes perspective It will be guided by the principles of:

- Whanaungatanga
- Mātauranga – To know / Become aware – Sharing knowledge of Alliance Culture - Ed/Aukaha/TAMI
- Mōhiotanga – To sense make / Gain understanding of MLG work in this space
- Māramatanga – Ready to respond accordingly but titling Alliance culture toward Te ao Māori
- Matakite – Visioning into the future of how we work together
- Whakaritenga – Preparation for high performance and beyond
- Whakapono – Faith and belief to guide our direction forward

Proactively Released